

MAIN CURRICULAR INFORMATION AND PROFESSIONAL ACTIVITIES CARRIED OUT

David Gary Neeleman

Nationality: Brazilian and American | Date of birth: October 1959

Appointed Member of the Board of Directors of TAP, SGPS, S.A. and Member of the Board of Directors of TAP, S.A. for the period 2015-17, as well as Member of the Board of Directors of Portugaláa–Companhia Portuguesa de Transportes Aéreos, S.A. (a company of the TAP Group), in November 2015.

Professional Activity: Shareholder, in partnership with Portuguese businessman Humberto Manuel dos Santos Pedrosa, through the consortium Atlantic Gateway SGPS, Lda., within the scope of the reprivatization of the share capital of TAP, SGPS, S.A. (2015) | Chairman (since 2013); Founder of the company supplying systems and services to residential and commercial monitoring Vigzul (2013) | Director (since 2008); Founder of the company Azul Linhas Aéreas Brasileiras (2008) | Chairman (2002-08); Chief Executive Officer (CEO) (1998-2007); Founder of the American company JetBlue Airways (1998) | Consultor (1996-99); Co-founder of the low-fare Canadian company WestJet Airlines (1996) | Sale of the company Open Skies to Hewlett Packard (1999); CEO of the company responsible for reservation and check-in systems of airlines Open Skies that he developed from the ticketing electronic system of Morris Air (1994-99) | Member, Executive Planning Committee, Southwest Airlines (1993) | Sale of Morris Air to Southwest Airlines (1993); Chairman, (1988-93); Executive Vice-Chairman (1984-88); Co-founder of the charter low-fare company Morris Air (1984).

| Higher Education, University of Utah | Brighton High School (Utah) | As Chairman of Morris Air, he implemented the industry's first electronic tickets system and pioneered the establishment of a reservation system, with a call center located in the homes of the service agents. Azul Linhas Aéreas Brasileiras, just like JetBlue in the US, was the first airline in Latin America to offer satellite television programming on board LiveTV | Languages: Portuguese and English.