## MAIN CURRICULAR ELEMENTS AND PROFESSIONAL ACTIVITIES PERFORMED

Humberto Manuel dos Santos Pedrosa

Nationality: Portuguese | Date of birth: October 1947

Appointed Chairman of the Board of Directors of TAP, SGPS, S.A. and Chairman of the Board of Directors of Administration of TAP, SA for the three-year period 2015-17, also serving as Chairman of the Board of Directors of Portugália-Companhia Portuguesa de Transportes Aéreos, S.A. (Company of the TAP group) in November 2015.

Shareholder, in partnership with businessman David Gary Neeleman, through the Atlantic Gateway consortium, SGPS, Lda., in the scope of the reprivatisation process of the capital stock of TAP, SGPS, S.A. (2015).

Director and main shareholder of Barraqueiro, SGPS, S.A. - Barraqueiro Group.

Professional Experience: Brazilian and Angolan international markets uptake, with contribution in a passenger road transport operator in Brazil, and the creation of a road freight transport company in Angola (2011) Beginning of the Metro do Porto project operation (2010) Allocation of the Metro do Porto sub-concession to Prometro company, resulting from an international tender (2009) Beginning of the Rede do Metro Sul do Tejo (Metro of south river-side of Tagus) operation (2007) Founding member of the EPTO international grouping compromising the 10 largest European passenger transport business groups (2006) Project allocation, construction and exploitation of the Metro Sul do Tejo project to Metro Transportes do Sul, resulting from an international tender (2002) Assumed position as main shareholder of the passenger transport company Rodoviária do Tejo (2000) | Beginning of the north-south axis railway operation (1999) Allocation of the concession of the north-south railway axis to Fertagus exploitation, following an international tender (1998) | Official transportation of visitors to the Expo 98 through the company Rodoviária de Lisboa (1998) Acquisition and management of road haulage companies Rodocargo, Transporta and Atlantic Cargo (1993-97) Acquisition and management of road passenger transport companies Rodoviária do Algarve, Rodoviária do Alentejo, Rodoviária da Estremadura, Rodoviária do Sul do Tejo and Rodoviária de Lisboa, resulting from the reprivatization process of the Rodoviária Nacional (1992-95) Contribution in the privatization process of the Rodoviária Nacional (1992-95) Algarve market uptake through the acquisition and management of passenger road transport companies (1990) | Foundation of the tourism company – Frota Azul, Lda. (1981) | Acquisition and management of several passenger transport and tourism companies (1973-81) | Acquisition and management of the company Joaquim Jerónimo, Lda. with activity in road passengers transport in the Lisbon region (1967). Commander of the Order of Business Merit (awarded by the President of the Republic on June 10<sup>th</sup>, 2013) Forty-eight years of professional experience, with strong leadership of multifunctional work teams | Education level: Upper Secondary Education | Languages: French and Spanish.